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OSR  
file

4 February 1969

MEMORANDUM FOR: Deputy Director for Intelligence  
SUBJECT : OSR and the Future

1. The first year of OSR was a time of testing and measuring. I wanted to be sure when I came to you on the future development of the Office of Strategic Research, it was on as considered and realistic a basis as I could provide.

2. Thus, I did not attempt to rush premature views into the planning for FY 1970, but accepted generally the plans that had been developed in the ORR and OCI components that made up OSR.

3. And thus, I looked forward to the opportunity to speak to the future of OSR in the planning for FY 1971 and beyond. My memorandum forwarding the detailed requests to the DDI Planning Staff was an effort to set in perspective your needs as the Deputy Director for Intelligence if you are to have the kind of capability you have charged me with developing.

4. When measured against the demands as we now understand them after 18 months' experience, the resources of OSR are deficient in almost every area of its responsibilities. You and I recognized that this probably would be so when we went to the Director for approval to establish the Office. We felt it was important, however, to get started with what we had and to make up the difference in time.

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5. In the detailed planning paper, I asked for an increase of 21 positions, FY 1971 over FY 1970. (This would be a change in ceiling [REDACTED]) This was not a bargaining position. It was and is the best estimate I can provide you with at this time

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if the Office is to meet the professional responsibilities you have set for it.

6. On Friday, 31 January, members of your planning staff met with mine to say that an increase, FY 1971 over FY 1970, of two ceiling positions is now being proposed as the OSR plan.

7. I attach my memorandum on the future of OSR. If this accords with your views, then we need to revisit the question of FY 1971 resources.

8. If resources closer to the level indicated are not possible, then I need your guidance on how to plan the future of the Office of Strategic Research.

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BRUCE C. CLARKE, Jr.  
Director  
Strategic Research

Attachment: a/s

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